



# U.S. Army Sustainment Command

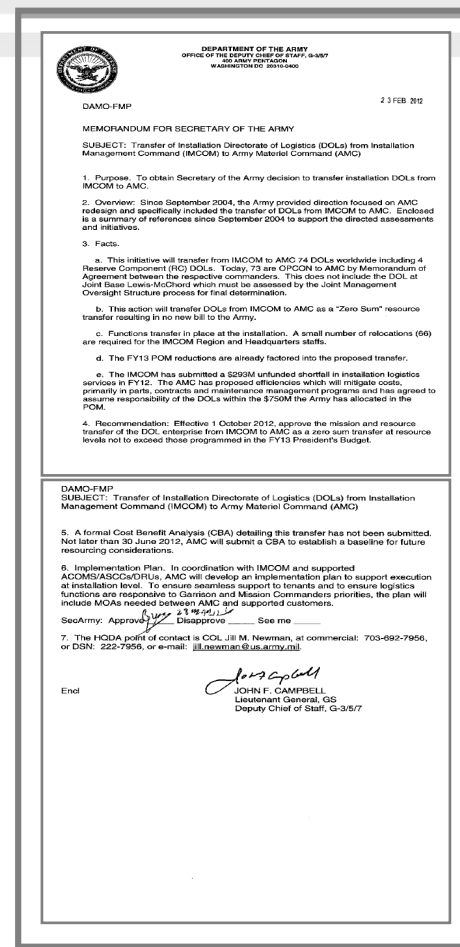
## **Directorates of Logistics Transfer to AMC**

September 14, 2016



# Agenda

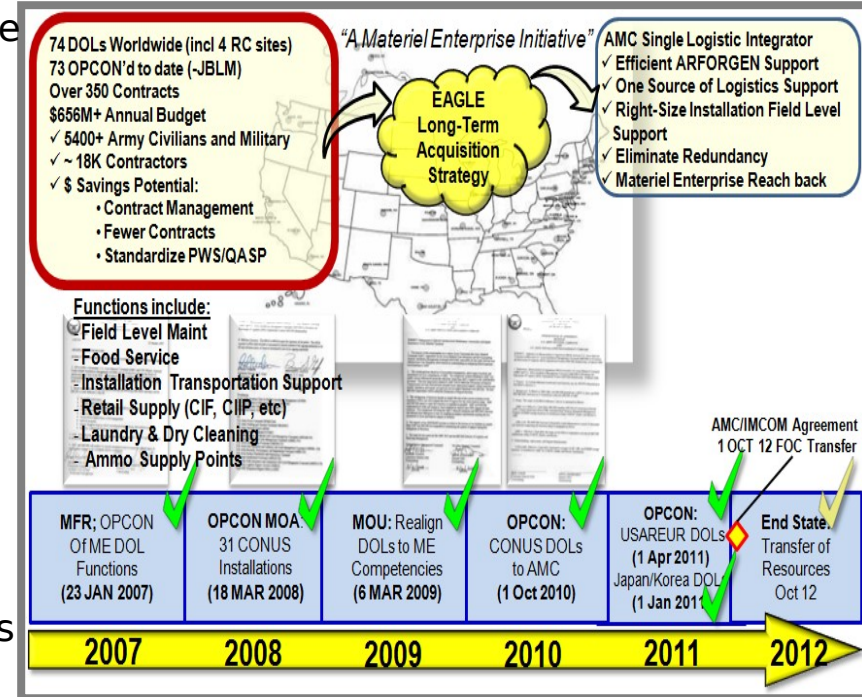
- Background
- Mission Command
- Support Relationships
- Funding Challenge
- Germany DOL's
- DOL Trade Space
- DOL BCA Status
- Baseline and Performance Assessments
- Partnership Opportunities
- Infrastructure Way Ahead
- Efficiencies
- EAGLE Acquisition Strategy
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- What We Want to Leave You With
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# DOL Transfer Background

- ASC has partnered with IMCOM and installations since 1 October 2010 to set the conditions, conduct change management, and establish service baselines:
  - Quality Surveillance Division inspections to “see ourselves”
  - Contract review & bridging to the EAGLE acquisition strategy
  - Conducted facilities reviews
  - Refining performance assessment (quarterly R&A)
  - IMCOM region and DOL staff integration
  - Synchronized Installation Support Plans
  - Conducted ROC Drills
  - Work loading & prioritization
- OSD approved the Enhanced Army Global Logistics Enterprise (EAGLE) acquisition strategy
- EAGLE Basic Ordering Agreement (BOA) RFP issued on 20 April 2012 and is the basis to execute the BOAs in late June / early July



- We will present a cost-benefit analysis to HQDA by 30 Army 2012

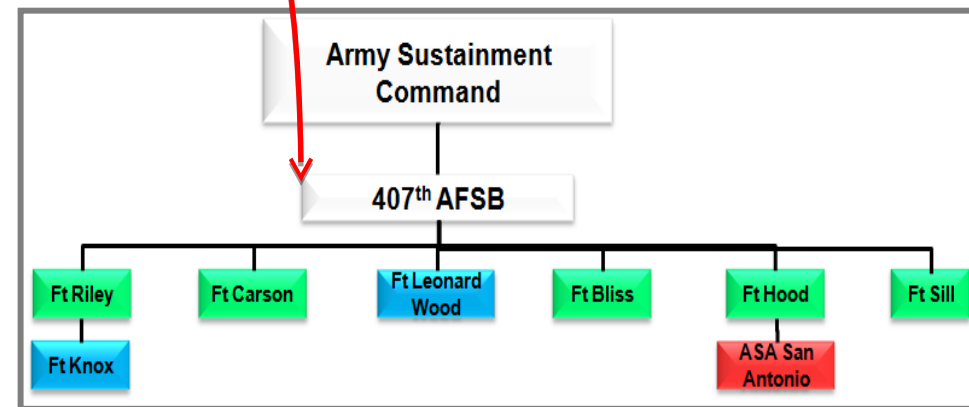
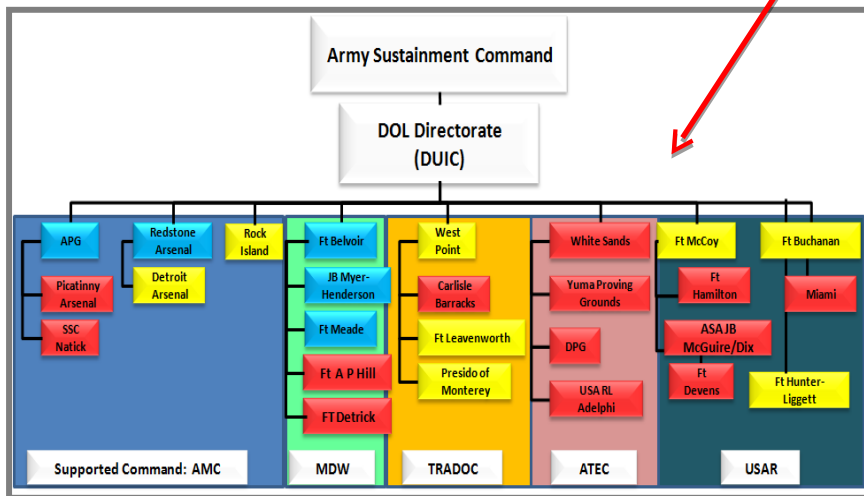
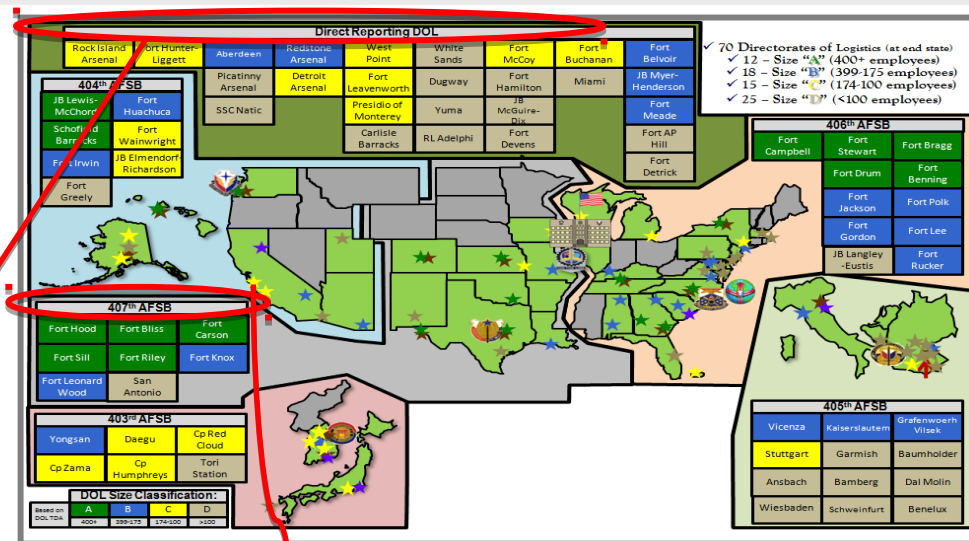




# DOL Transfer Mission Command

## Mission Command of DOLs:

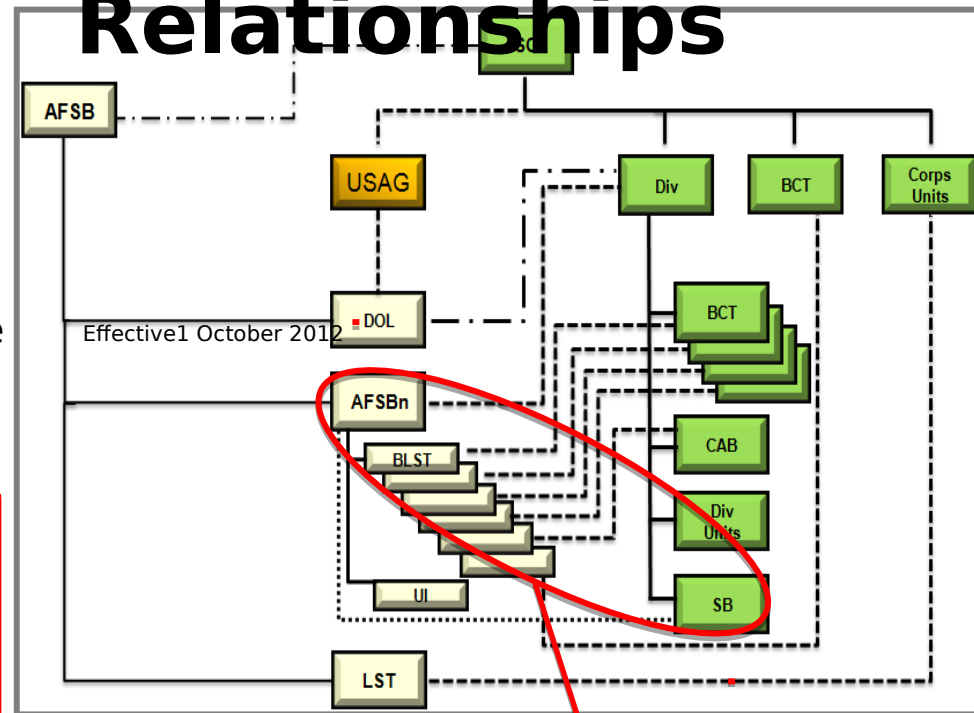
- 26 DOLs will report directly to ASC HQs DOL Directorate
- Those DOLs with ARFORGEN support responsibilities will report to AFSBs (primarily FORSCOM and TRADOC installations)





# DOL Command and Support Relationships

- DOL remains in direct support to Garrison and Senior Commanders for installation level logistics; the DOL director is the Garrison Commander's principal advisor for installation logistics operations and planning
- Rating chain ensures we do not separate the DOL director from senior commander/garrison commander
  - AFSB serves as the rater
  - Garrison Commander could serve as the intermediate rater (pending IMCOM CG decision)
  - AFSB Commander serves as the senior rater
- There is no command relationship between the AFSBn and the DOL; the AFSBn is the supported command for AMC programs of force generation, sustainment integration, and support to divisional units
- The AFSBn Brigade Logistics Support Teams (BLST) provide direct support for each BCT and CAB
- A Logistics Support Element provides direct support to Corps units

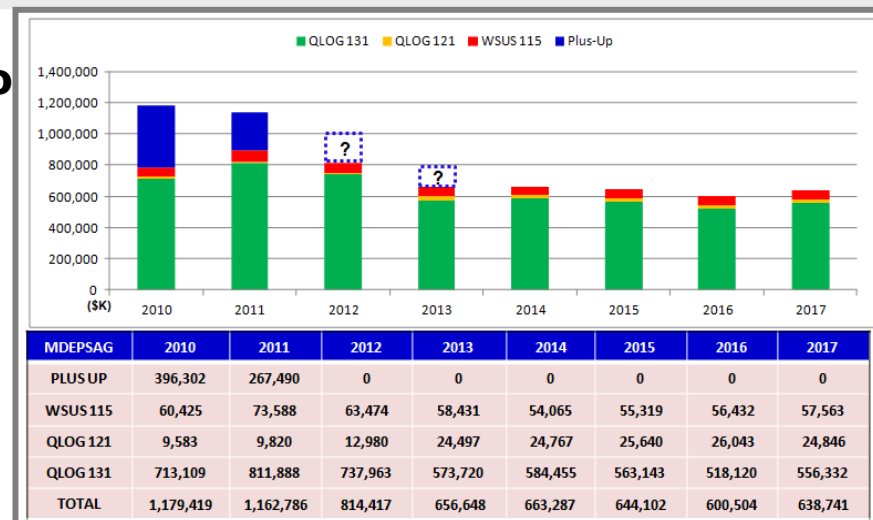


Also supports FORSCOM's sustainment operations center concept on each installation



# DOL Funding Challenge

- Declining Resources
- DOLs transfer from IMCOM to ASC with **“Zero Sum” resource transfer**. No new bills to the Army; transfer includes manpower (including select regional DOL staff positions), funding, infrastructure, and equipment
- IMCOM must complete DA-directed reductions in personnel authorizations. Status of over-hires, temps and terms, coupled with hiring restrictions, poses challenges in the coming months
- FY13 budget realities will impact DOLs even more
  - FY 13 funding is ~ 22% less
  - FY 13 projected shortfall ~ \$188M
  - Little flexibility due to pay and contracts
- We must modify service levels and contracts in the remainder of FY12 for affordability in FY13; requires review of **161 firm fixed price contracts** to de-scope where possible



Service	SAG	MDEP	FY12	FY13
ASP	121	QLOG	12,980	25,801
CIF	131	QLOG	27,760	33,584
Retail Supply	131	QLOG	71,979	76,271
Asset Mgmt	131	QLOG	57,995	51,209
Laundry	131	QLOG	11,666	13,636
Food Srvc	131	QLOG	255,904	137,921
Materiel Maint.	131	QLOG	86,304	77,046
Transportation	131	QLOG	312,929	198,492
Materiel Maint.	115	WSUS	29,307	61,983
ASP	121	WSUS	217	198
AV & VISUAL INFORMATION	131	QLOG	643	
Total			\$867.7M	\$676M

Significant decrease in FY13 from FY12

- \$42M JBLM  
+ \$26M OMAR  
- \$ 4M MEDCOM  
\$656M



# Germany DOLs

	Required Personnel	Cost for Required Personnel	Auth	On-Board Total*	Cost for On-Board Total	On-Board Perm	On-Board Temp	On-Board Term
Bamberg	74	\$4,826,716.60	0	60	\$3,913,554.00	59	1	0
Baumholder	111	\$7,240,074.90	0	98	\$6,392,138.20	93	3	2
Schweinfurt	89	\$5,805,105.10	0	79	\$5,152,846.10	78	1	0
Total	274	\$17,871,896.60	0	237	\$15,458,538.30	230	5	2

Total On-Board = 237

- Will continue to work funding and authorization reinstatement for Baumholder as an enduring site
- Will fund non-enduring sites (Bamberg and Schweinfurt) within transferring PBG

\*Datasource DCPDS, 3 May 2012





# DOL TRADE SPACE

- Pay of people on 1 October (FY 13 QLOG PBG is \$656M)

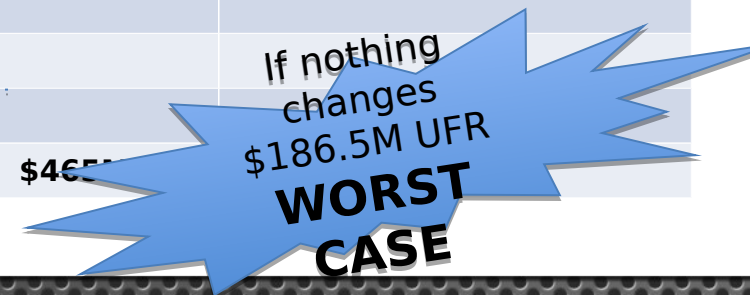
- Pay of contracts

a) Firm Fixed Price (189 each)

b) How much can we descope and how quickly?



Pay	# of Pax and(Pay)		Possible Soldier Offsets
<input type="checkbox"/> Perm on board* <input type="checkbox"/> Current temps <input type="checkbox"/> Current terms <input type="checkbox"/> Current Total	5356(\$355.5M) +202(\$14.2M) +612(\$42.9M) =6170(\$412.6M)	<input type="checkbox"/> Contracts = 234	DFAC, AADCG, ISSA, ASP, Maintenance
<input type="checkbox"/> Expected reductions by end FY12	-219(\$15.3M)	<input type="checkbox"/> FFP = 189	
Planned end FY12 onboard	=5951(\$397.3M)	<input type="checkbox"/> Other = 45	
<input type="checkbox"/> Reimb temp and term	-283(\$19.8M)		
<input type="checkbox"/> Subtotal	=5668(\$377.5M)		
<input type="checkbox"/> Authorized	-5463(\$363.1M)		
<input type="checkbox"/> FY13 Pay Bill	=205(\$14.4M)		
<b>Total Annual Pay</b>	<b>\$377.5</b>	<b>Total Annual Req</b>	<b>\$465.5</b>



\*Datasource DCPDS, 3 May 2012





# DOL CBA

Due to HQ  
DA 30 JUN  
12

**Problem/Opportunity Statement:** How to optimize installation logistics support and services approved by SecArmy for transfer from Installation Management Command (IMCOM) to Army Materiel Command (AMC) IAW HQDA ISR metrics, within a constrained resource environment.

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**Course of Action #1:** Status quo - FY11 execution \$1.2B IMCOM baseline.

**Course of Action #2:** Live within estimated \$656M PBG in FY13

**Course of Action #3:** Multi-year glide-path to \$656M

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## **It's time to chart a *new* future...*reinvent* scope/delivery of installation logistics**

- *Multi-class warehouse vs. separate multiple warehouses*
- *Reduce on-hand inventories by leveraging DLA regional hubs (e.g., Strategic Node Optimization, TISA just in time delivery by DLA prime vendor, OCIE regional warehouses, etc)*
- *"Charlie" Company of Cooks at TRADOC sites vs. multiple DFACs at all 74 DOL locations*

POC: Kathy Acree, DSN 793-4253

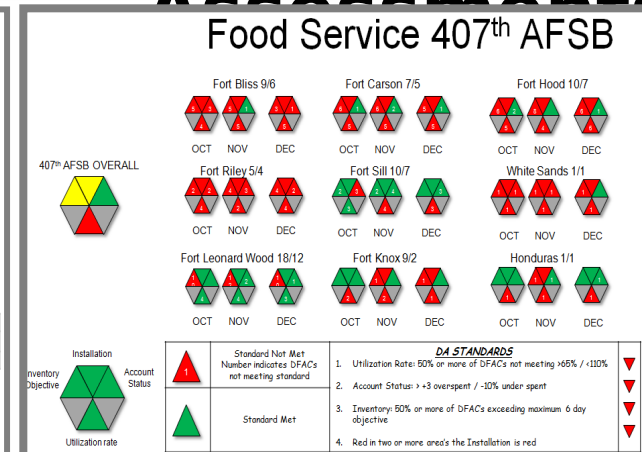
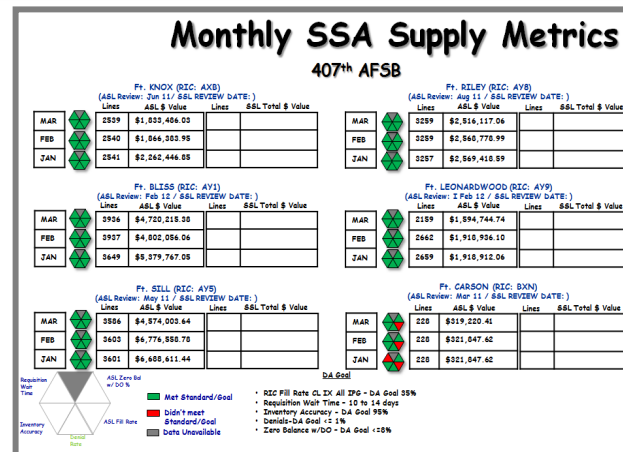
▪ *Direct deliveries to Ammo Supply Points*  
Army Sustainment Command

U.S. Army Materiel Command  
U.S. Army Materiel Command

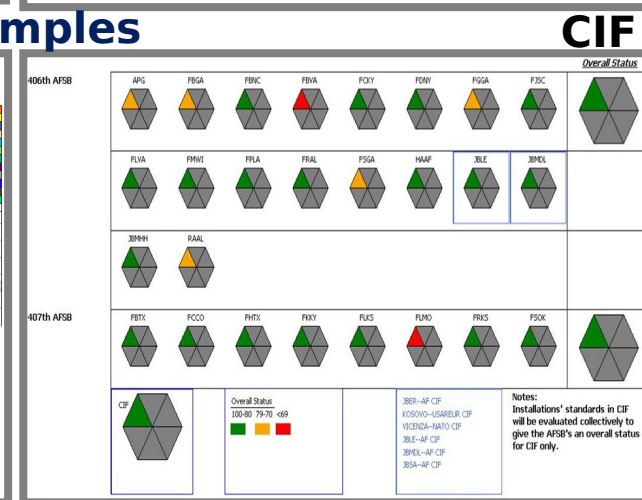
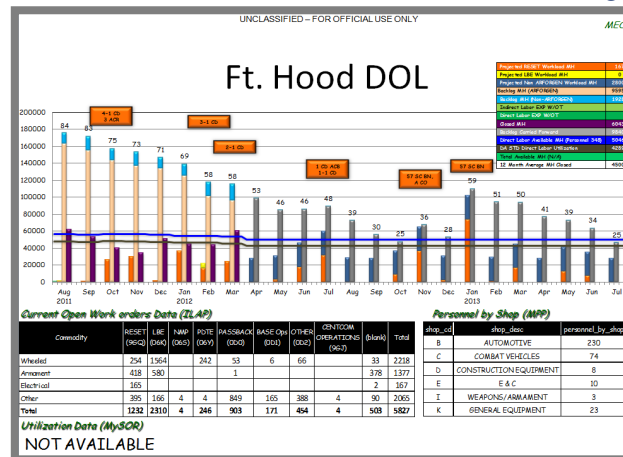


# DOL Opportunity Baselines & Performance Assessments

- Establish baselines and assess performance
- Quarterly DOL Review & Analysis with the Senior Commander or designated representative
- Establish and manage priorities
- Be the best stewards of taxpayers' money; set conditions for auditability by 2014



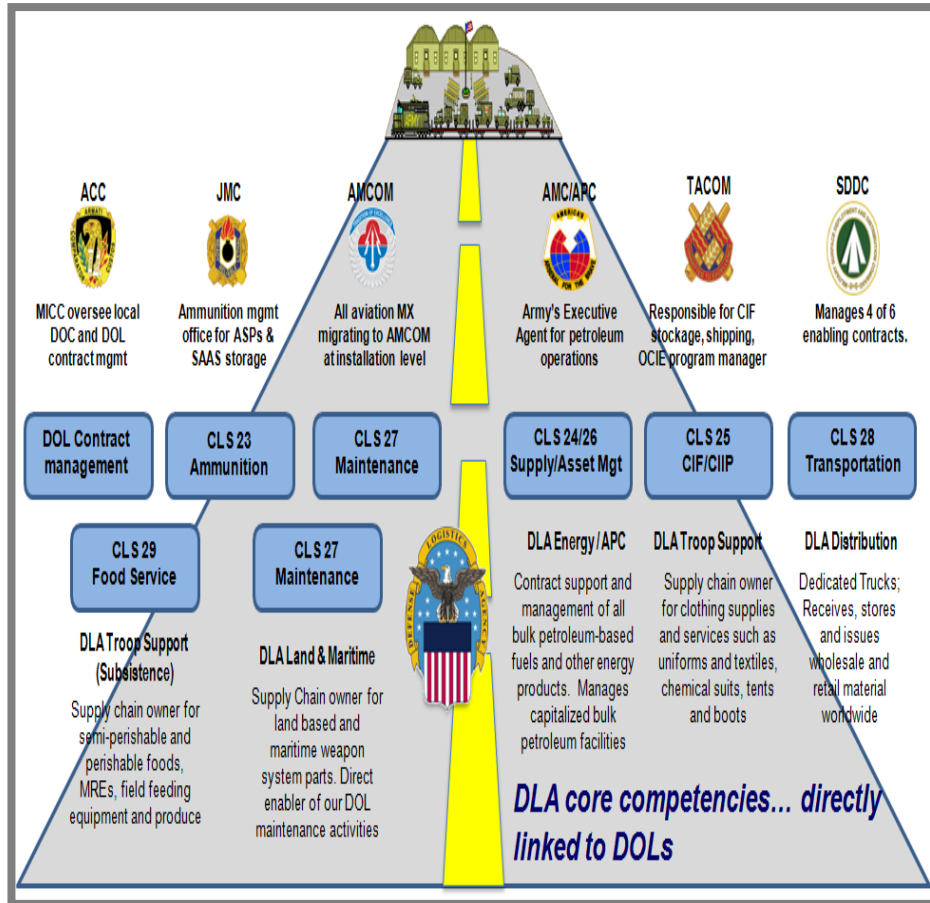
## Examples





# Partnership Opportunities

- Network the DOLs to find more efficient ways of doing business effectively
- Leverage the full range of materiel enterprise capabilities and capacity
- Army Contracting Command
- Joint Munitions Command
- Aviation & Missile Command
- Tank-Automotive and Armaments Command
- Surface Deployment & Distribution Command
- Defense Logistics Agency, DCAA, DCMA
- Senior Commanders are vital to establishing priorities and solutions for work alignments (such as tactical unit work for mask reset, or leveraging Ammunition Companies for ASPs and Support Maintenance Companies for field level reset)
- Army Sustainment Command





# DOL Opportunity Infrastructure

- Budget dynamics do not support business as usual
- Logistics billets and infrastructure must be right-sized
  - Lean Processes
  - Reduce warehouse costs
  - Holistic Reviews
  - DFACs have underutilized capacity
- Leverage technology and supply chain management to reduce stocks, CIF, and warehouse requirements
- Consolidate Joint Personnel Property Shipping Offices

<u>Supply &amp; Services</u>	<u>Maintenance</u>	<u>Transportation</u>
<ul style="list-style-type: none"> <li>- 286 Garrison Dining Facilities</li> <li>- 63 Central Issue Facilities/Annexes</li> <li>- 5 Clothing Initial Issue Point</li> <li>- 16 Individual Chemical Equipment Sites</li> <li>- 33 Ammunition Supply Points</li> <li>- 28 TISAs</li> <li>- 5 Laundry and Dry Cleaning Facilities</li> <li>- 24 Fuel Storage Points</li> <li>- 48.4M SF Warehouse Space</li> <li>- \$2.9B Property Book Value</li> </ul>	<ul style="list-style-type: none"> <li>• 52 Garrisons with Maintenance Capability               <ul style="list-style-type: none"> <li>- 1,065 Wheel Bays</li> <li>- 450 Track Bays</li> <li>- 49 Paint/Sandblasting Booths</li> <li>- 27 Battery Shops</li> <li>- 32 Small Arms Repair Shops</li> <li>- 32 C&amp;E Repair Shops</li> <li>- 32 Tire Shops</li> <li>- 12 DSESTS Shops</li> <li>- 9 ALMD Shops</li> <li>- 10 SRA Repair Shops</li> <li>- 35 Shop Stocks</li> </ul> </li> <li>• 3,888 Mechanics</li> <li>• National Maintenance Program               <ul style="list-style-type: none"> <li>- 11 Garrisons</li> <li>- 262 NIINs/33,481 pieces</li> <li>- \$68.2M (P&amp;L)</li> </ul> </li> </ul>	<ul style="list-style-type: none"> <li>• 101 Installation Transportation Offices               <ul style="list-style-type: none"> <li>- 3 JPSSO</li> <li>- 1 CPPSO</li> <li>- 29 PPSO</li> <li>- 67 PPPO</li> </ul> </li> <li>• 73 Installation Travel Offices</li> <li>• 31,451 Non-tactical Vehicles               <ul style="list-style-type: none"> <li>- 28,462 GSA Leased Vehicles</li> <li>- 2,989 Army Owned Vehicles</li> <li>- Does not include Europe or Pacific</li> </ul> </li> <li>• Rail Equipment               <ul style="list-style-type: none"> <li>- 18 Rail Heads/Installations with Army own track.</li> <li>- 13 Installations with rail equipment assigned</li> <li>- Total of 37 IMCOM locomotives</li> </ul> </li> <li>• A/DACG Support</li> </ul>
<u>Plans &amp; Operations</u> <ul style="list-style-type: none"> <li>- Contingency Support Plannings</li> <li>- Support Service Plans</li> <li>- STAMIS Technical Support</li> <li>- Hazardous Mat Mgt Plan</li> <li>- Support Service Awards Programs</li> <li>- Budget Execution Oversight</li> </ul>		

## Fort Hood Food Service Dashboard

FY 12						FY 11					
DFAC Utilization											
	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	SEP
# DFACs	10	10	10	10	10	10					
# DFACs open	7	7	8	8	7	7					
# operating under 65% utilization	5	4	4	5	4	6					
# operating over 110% utilization	0	0	0	0	0	0					
DFAC Accounts											
	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	SEP
# DFACs	6	7	6	6	6	7					
# DFACs under spent	0	0	0	1	0	0					
#DFACs overspent	4	3	2	1	0	1					
Installation account status for month	+25,358	+21,570	+10,360	-10,584	-7,206	-11,635					
Deviation percentage for month	4%	4%	2%	2%	1%	2%					
Installation account status for year	+25,359	+46,929	+57,289	+46,705	+39,499	+27,865					
Deviation percentage for year											
DFAC Inventory											
	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	SEP
# DFACs	6	7	8	6	8	6					
Surplus Inventory value \$ +/-	+70,158	+133,778	+118,869	+65,708	+57,674	+65,708					
# Days on hand	9.1	11.2	11.6	8.6	8.3	8.6					

### DA STANDARDS

1. Installation/DFAC's current account status (over spent +3%/under spent -10%)
2. DFAC's Utilization Rate under 65% over 110%
3. Maximum 6-Day inventory Objective

Source of Data: Army Food Management Information System (AFMIS), AR 30-22 and DA Pam 30-22





# DOL Opportunity Efficiencies

- Eliminated redundancies
  - FLRCs closed
  - WMMS migrated to STAMIS
- Integrate SRT capability in DOLs (pilot completed) and/or resident at units (return to the basics)
- NTV fleet management . . . right size
- Contract management
  - Standardize PWS
  - Reduce # of CORs / contracts
- Support Reversibility & Expansibility by integrating REF/RFI into DOLs
- Leverage capabilities in order to train as you fight . . . Ammo Company, SMC, Sust Bde (SOC)
- Automate processes / documentation . . . Electronic Maintenance System - Next Generation

Efficiency #	Problem	Project Title/Description	Estimated Benefit *CS/CA	Material Enterprise or QLOG	Efficiency Gained	Remarks
1	Multiple log systems and manual efforts	Migrate from WMMS to Single STAMIS (SAMS)	\$2M annual CS	ME	Reduced WMMS sustainment contract costs	Completed 2Q FY11
2	Wasted time as mechanics retrieve tools and common parts during maintenance	Special Repair Tools / Bench Stock	\$9.4M annual CS	ME	Increased output	CBA completed Mar 2010; Implemented FY11.
3	Redundant Maintenance and Supply Capabilities on Installation	Integrate FLRCs into DOLs	\$5.1M annual CS	ME	Eliminate duplicative overhead costs	Completed 4Q FY11
4	Cost of mailing/shipping large quantities of fuel products for testing	Improved Fuel Testing Procedures for Bulk Fuel	\$45.5K annual CA	QLOG	Cost savings from reduced weight/bulk	Completed 4Q FY11
5	Reduced QLOG funding: NTV leases a huge cost	NTV Lease Reductions	\$75.5M annual CS	QLOG	Reduced lease costs	Vehicle Utilization Review Bds started in FY12; FY13 budget DFAC usage rate under review beginning FY12; QLOG funding already reduced
6	DFAC usage rates below goal of 65% monthly average	Increase DFAC SIK usage to average of 65%; budget already reduced	TBD	QLOG	Eliminate underused capacity	CBA completed/approved by SAFM-CE 26 Jul 11; implementation begins 3QFY12
7	Redundant Maintenance, Supply and Transp contracts, varying PWSs, and metrics	EAGLE (Enhanced Army Global Logistics Enterprise) Acquisition Strategy	\$19.2M annual CA	ME/QLOG	Standard processes and metrics across Army contracts	In process...working with DAG4, IMCOM and TACOM CMO
8	Takes Soldiers too long and multiple visits to draw equipment	CIF Storefront -- reduce OCIE stocks, improve soldier ordering via E-Order, and reduce CIF operations	TBD	ME/QLOG	Reduced time for soldier to draw equipment	LOGSA evaluating AOAP systems
9	AOAP samples must be mailed to test facility	On-Site Army Oil Analysis Program	\$5.10 per sample	ME/QLOG	Reduce shipping expense, decrease FLT, faster results	Site visits/data gathering underway
10	Too much time/dollars invested in maintaining shop stock	Eliminate/reduce shop stocks requirements	TBD	ME/QLOG	Free up storage space, reduced man-hours	Implemented at Ft Hood; under evaluation for other four ammo companies
11	Soldiers require re-training to perform ASP functions in contingency operations	Soldier Augmentation (training) for ASPs	Increased soldier training: \$1M in contract CS	QLOG	Soldiers maintain proficiency for contingencies / reduced contract requirements	NTV FMS requirements submitted to AMC Enterprise Integration for Review
12	No standard system for NTV management and oversight of fleet	NTV Fleet Management System	\$1.1M annual CA	QLOG	Right size vehicle rqmts based on utilization	LSS modeling completed: process change submitted to G Army to execute
13	Excessive man-hours required to track HAZMAT under HMPP rqmts; some sites manually processing receipt and issue paperwork	Standardize HAZMAT procedures	TBD		Reduce requirement for HAZMAT through cross leveling and better management	Replicate Ft Bragg best bus process. Shrink wrap equip rqmts being analyzed for FOC proliferation.
14	Takes too long to process Soldiers through CIF	CIF Kitting	\$1.5M annual CA	QLOG	Reduce Issue & Turn-in time for Soldier equipment	Planned for FY13
15	Class A uniforms require extensive alterations at the end of initial training	CIIP Class A Uniform Cost Reduction	\$1.1M annual CA	QLOG	Reduces alteration costs at end of training	Ft Stewart pilot completed: DOLs have begun partnering
16	Contracted repair teams cost too much	Special Repair Teams (at 8 sites)	\$1.53M annual CA	ME/QLOG	Reduced contract costs	Completed 4 pilots: pending manpower modeling by AMSAA
17	Varying manpower to support like SSA workload	SSA Ops (Manpower Rqmts) / Stockage Levels	\$2.9M annual CS	QLOG	Right size manpower rqmts	Draft CBA completed 3 Jan 12
18	Manual process to document tech inspections	Electronic Maint System-Next Generation (EMS-NG)	TBD	ME/QLOG	Improve initial inspection, supply, & maint operations	

\*CS - Cost Savings \$88.03M annually (Funding already reduced)

CA - Cost Avoidance \$27.05M annually



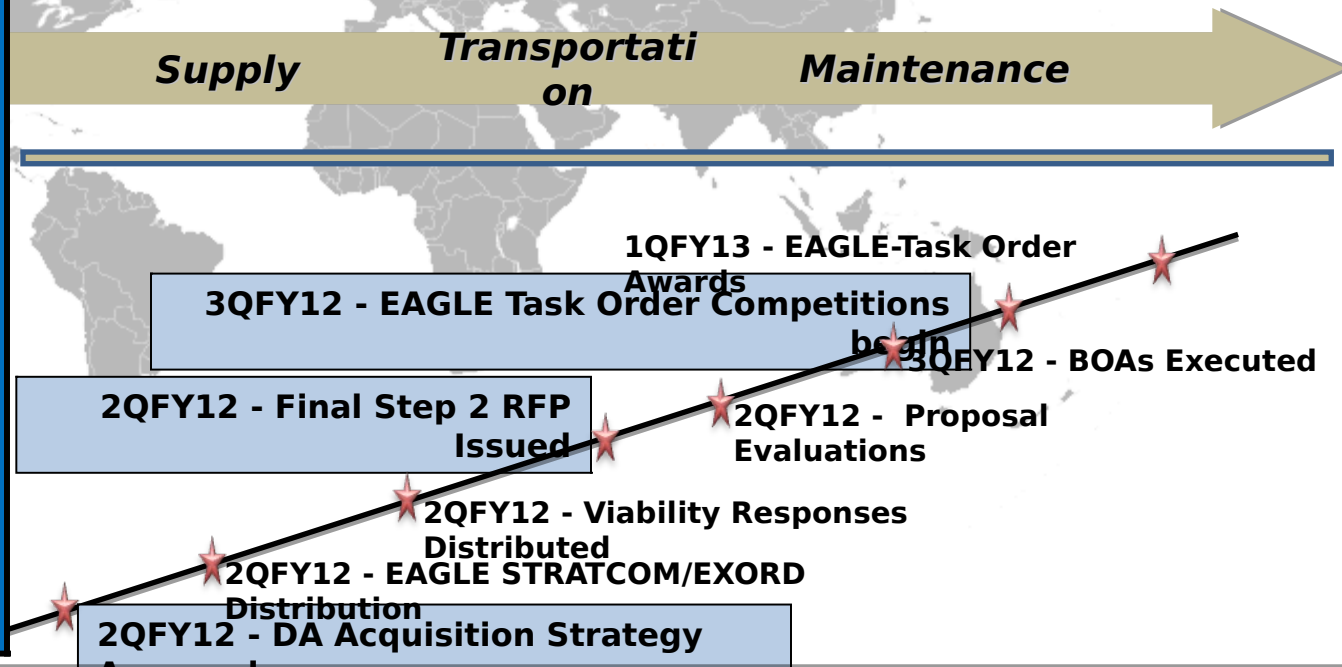
# DOL Opportunity EAGLE Acquisition Strategy

## EAGLE Is ...

- An integrated approach to installation logistics service contracts (maintenance, supply, & transportation)**
- Service contract portfolio management for logistics services in the materiel enterprise**

### Program Objectives

- Portfolio Management
- Consolidated Requirements
- Maximizes effectiveness & efficiency
- Reduces time to award
- Reduces costs 5% per year
- Provides visibility & oversight
- Integrates budget formulation & execution
- Ensures regulatory compliance
- Retains flexibility to meet mission



**Enhanced Support ... Better Value ... Customer Focused**



# Installation Opportunity Logistics Integration

- AFSBn capabilities are located to integrate requirements
  - BLSTs
  - Unit Integrators / LNOs
  - PDTE
  - Organic Sustainment Capability through the installation Sustainment Operations Center (SOC)
- Truck Companies, Support Maintenance Companies and Modular Ammunition Companies, when at home station, result in a cost avoidance and allow units to train as they will fight (leverage Multi Compo capabilities)
- Operating Force organic sustainment capabilities reduce pass back maintenance requirements

	Fort Campbell	Fort Bragg	Fort Drum	Fort Stewart	Fort Benning	Fort Polk	Fort Gordon	Fort Eustis	Fort Knox	Fort Riley	Fort Hood	Fort Bliss	Fort Carson	Fort Sill	FtLeon. Wood	Fort Irwin	JBLM	JBER	FWAK	Hawaii	ROK	GE
AFSB																						
AFSBn			*																			
BLST	6	5	4	4						4	6	5	4				4			3	3	5
UI(+1 @ASC)		4								2		2					2			2		
LST		7																				
PDTE																						
DOL	A	A	A	A	A	B	B	D	B	A	A	A	A	A	B	B	A	C	C	A		
ISR		2									2											
SustBde																						
CSSB		2																			2	2
SMC																						
Sup Co																						
OD Co (Ammo)																						
BCTBSB	4	4	3	3						3	5	4	4				3			2	4	4
EngrFSC		2									3		2		2		2			2		2
Fires BSB																						
Fires FSC		3									2	2		4			3					
CABASB	2																					
BfSBFSC																						
MEB BSB																						





# DOL TRANSFER

## Major Tasks and Timeline

May-Oct 2012

FY13 Periodic DOL IPR

7 Oct: Personnel Transfer 1 (DAC)

1 Oct: Resource Transfer

Oct

Sep: FY12 Close Out

15 Sep: Inventories complete/FLIPLs started

1 Sep: Prepare Personnel Transfer File

Sep TBD: DOL GOSC

Sep

Aug TBD: DOL SES

Mid Aug: Transfer Readiness IPR

BOD

Aug

Jul TBD: DOL GOSC

Jul TBD: DOL SES BOD

Jul TBD: Commander's Confirmation Backbriefs

Jul

30 Jun: ASC FOC OPOB

30 Jun: ASC Implementation OPOB

30 Jun: IMCOM G4 LOG Staff Reorganizes

21-22 Jun: AMC/ASC/IMCOM/FORSCOM Transfer Synchronization ROC Drill

1 Jun: DOL GOSC/CBA Due to HQAMC

Jun

29 May: DOL SES BOD

14 May- IMCOM published Transfer OPOB

May

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### Completed Actions:

- DOL Transfer MOA
- SecArmy Approval
- \$/Manpower Schedule 8s to HQDA for FY13 & Out (HQDA to publish FY13 Funding Letter)

### Ongoing Actions:

- Monthly manning document scrubs
- Recruitment for HQ/AFSB LOG and RM positions





# What We Want to Leave You With

DOL Transfer actions are on track

DOLs will continue to provide installation-level logistics, support Army and Senior Commander priorities, operate within the limits of available resources, and IAW area support responsibilities outlined in AR 5-9

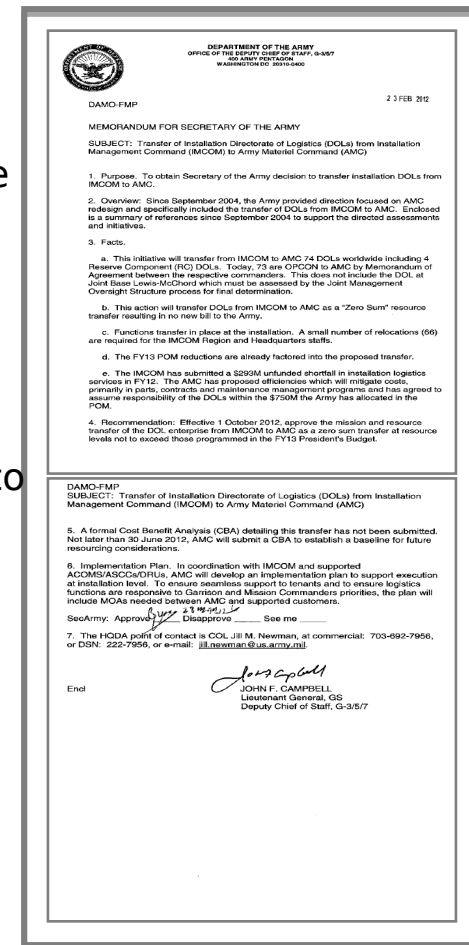
Challenges exist in funding and personnel over-hires

We coordinate daily with IMCOM on funding and personnel challenges for the remainder of FY12, to begin ADCON in FY13. We will continue to have periodic BOD sessions with IMCOM in FY 13.

Cost Benefit Analysis will establish the baseline for future resourcing considerations

Exploring BOLD ideas to gain efficiencies with our partners

Horizontal Efficiencies as well as Vertical Efficiencies (Sustainment Level from Depot/Arsenal to DOL)





# Where We Need AMC's Help

- Securing funding and authorizations for Europe sites.
- Leverage ACC and its local contracting to facilitate both EAGLE and maximum use of flexible contract vehicles
- STRATCOMs with Senior Commanders
- Assistance in standardizing expectations with ASCCs (FORSCOM, TRADOC, USASOC, etc.)
- Exploring BOLD ideas to gain efficiencies with our partners
- Synchronizing sustainment level efforts
- Cash flowing near-term shortfalls (1 Oct to 31 Dec - \$128M in contracts that can not be adjusted in time)
- AMC lead for standardized "AMC to ASCC" MOAs as directed in SECARMY decision memo

23 FEB 2012

DEPARTMENT OF THE ARMY  
OFFICE OF THE DEPUTY CHIEF OF STAFF, G-3/5/7  
WASHINGTON, DC 20315-0001

DAMO-FIMP

MEMORANDUM FOR SECRETARY OF THE ARMY

SUBJECT: Transfer of Installation Directorate of Logistics (DOLs) from Installation Management Command (IMCOM) to Army Materiel Command (AMC)

1. Purpose: To obtain Secretary of the Army decision to transfer Installation DOLs from IMCOM to AMC.

2. Overview: Since September 2004, the Army provided direction focused on AMC redesign and specifically included the transfer of DOLs from IMCOM to AMC. Enclosed is a summary of references since September 2004 to support the directed assessments and initiatives.

3. Facts:

- a. This initiative will transfer from IMCOM to AMC 74 DOLs worldwide including 4 Reserve Component (RC) DOLs. Today, 73 are OPRON to AMC by Memorandum of Agreement between the respective commanders. This does not include the DOL at Joint Base Lewis-McChord which must be assessed by the Joint Management Oversight Structure process for final determination.
- b. This action will transfer DOLs from IMCOM to AMC as a "Zero Sum" resource transfer resulting in no new bill to the Army.
- c. Functions transfer in place at the installation. A small number of relocations (56) are required for the IMCOM Region and Headquarters staffs.
- d. The FY13 POM reductions are already factored into the proposed transfer.
- e. The IMCOM has submitted a \$299M unfunded shortfall in installation logistics services in FY13. The AMC has proposed efficiencies which will mitigate costs, primarily in parts, contracts and maintenance management programs and has agreed to assume responsibility of the DOLs within the \$750M the Army has allocated in the POM.

4. Recommendation: Effective 1 October 2012, approve the mission and resource transfer of the DOLs from IMCOM to AMC as a zero-sum transfer at resource levels not to exceed those programmed in the FY13 President's Budget.

DAMO-FIMP

SUBJECT: Transfer of Installation Directorate of Logistics (DOLs) from Installation Management Command (IMCOM) to Army Materiel Command (AMC)

5. A formal Cost Benefit Analysis (CBA) detailing this transfer has not been submitted. Not later than 30 June 2012, AMC will submit a CBA to establish a baseline for future resourcing considerations.

6. Implementation Plan. In coordination with IMCOM and supported ACOM/ASCCs/DFLs, AMC will develop an implementation plan to support execution at installation level. To ensure seamless support to tenants and to ensure logistics functions are responsive to Garrison and Mission Commanders priorities, the plan will include MOAs needed between AMC and supported customers.

SecArmy: Approve \_\_\_\_\_ Disapprove \_\_\_\_\_ See me \_\_\_\_\_

7. The HQDA point of contact is COL Jill M. Newman, at commercial: 703-692-7956, or DSN: 222-7956, or e-mail: [jill.newman@us.army.mil](mailto:jill.newman@us.army.mil)

End

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